



D&C Contract (Stage 2) Industry Briefing

Tuesday 11 August 2015

Agenda

- Welcoming address from GoldLinQ Chairman
- Message from the Director General
- Project Context
- Stage 2 Details
- Procurement/Probity
- Questions



John Witheriff

CHAIRMAN OF THE BOARD

Vision

OUR VISION

LINQING THE GOLD COAST COMMUNITY

In July 2014, the face of public transport on the Gold Coast changed forever, with the official commissioning of the Gold Coast light rail.

G:link is the driving force moving our city forward.

Neil Scales

Director General DTMR



OMBI-LIFT.eu

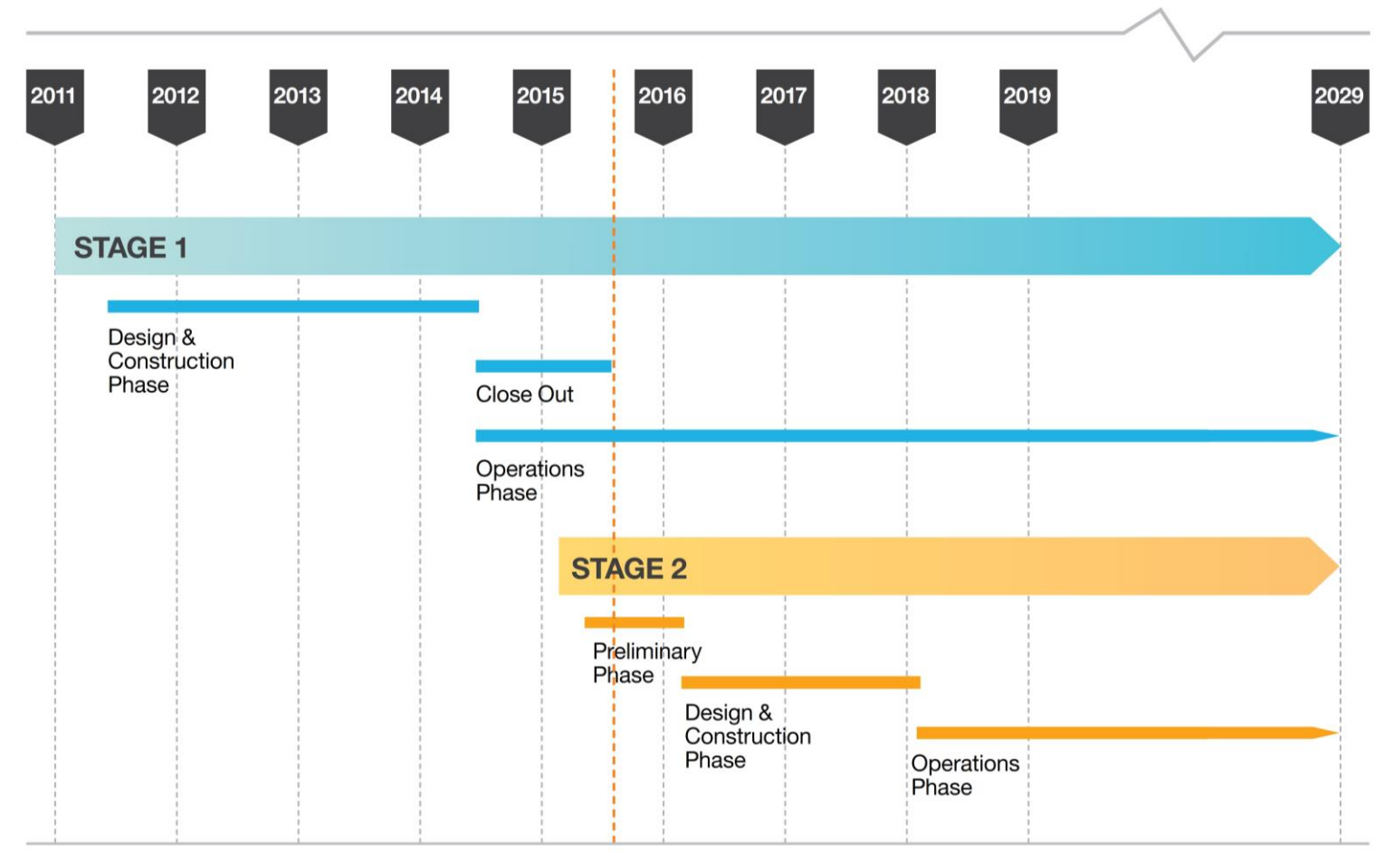
Phil Mumford

Chief Executive Officer

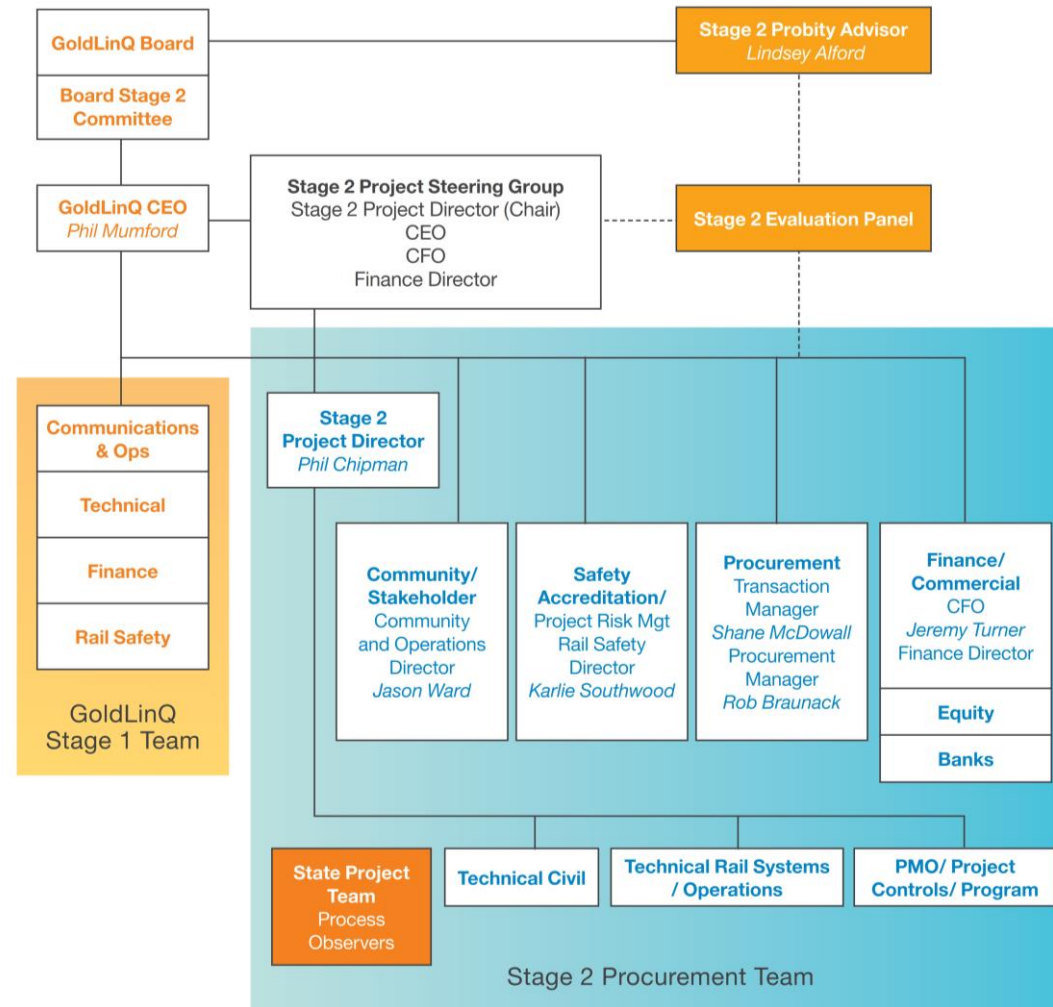
Project Fly-through

<http://youtu.be/4W9kloKTzCs>

Project Delivery Schedule



Governance and Structure

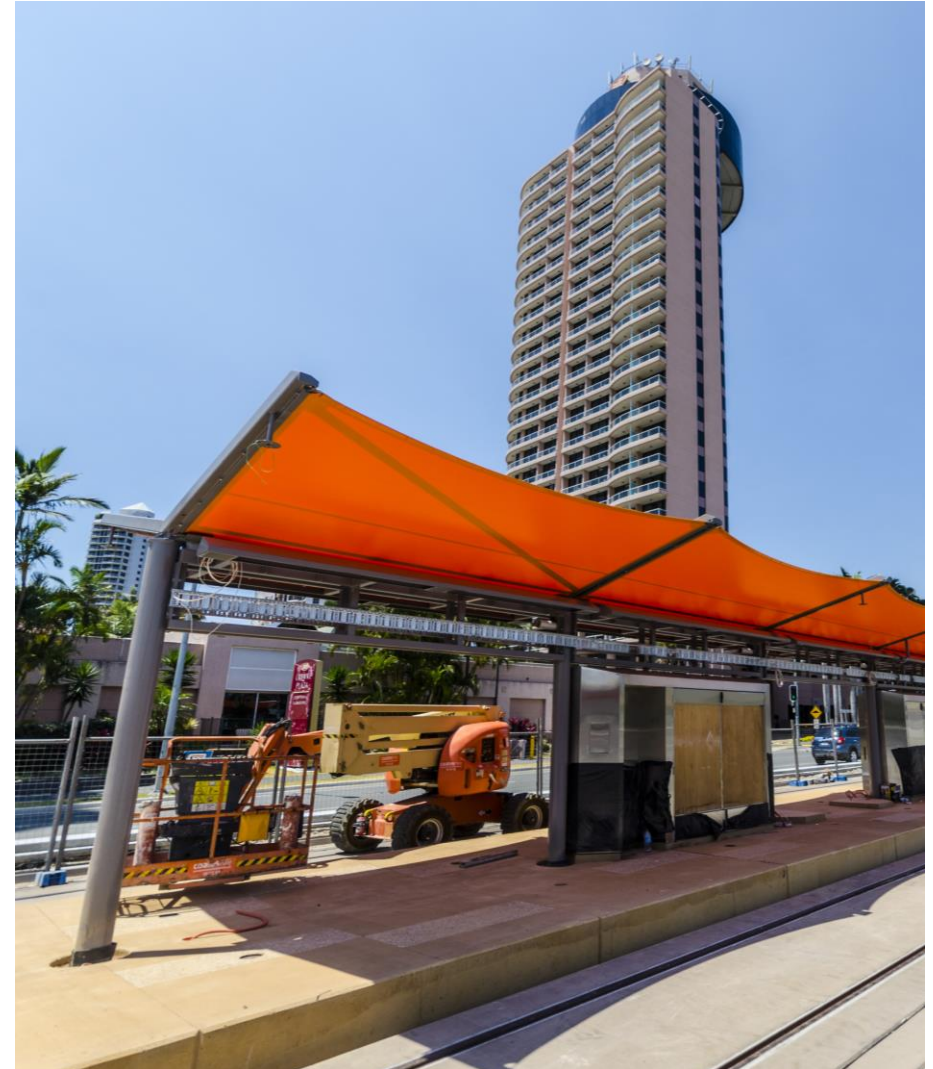


About GoldLinQ



GoldLinQ Consultants Stage 2

- Flinders Hyder - procurement support;
- BDR Projects - procurement support;
- Project Support – civil estimating;
- Systra - rail systems support;
- Aurecon - civil design support (produced State Reference Design) shared with the State and GoldLinQ during the Procurement Process;
- Plenary Group - financial and commercial advisor;
- Allens - legal services; and
- Argus Probity Auditors and Advisors - probity advice



Gold Coast Light Rail Context

6.5 million passenger trips (first 12 months)

Over 540,000 trips per month on average

22.6% increase in public transport patronage on the Gold Coast (rail and bus)



Phil Chipman

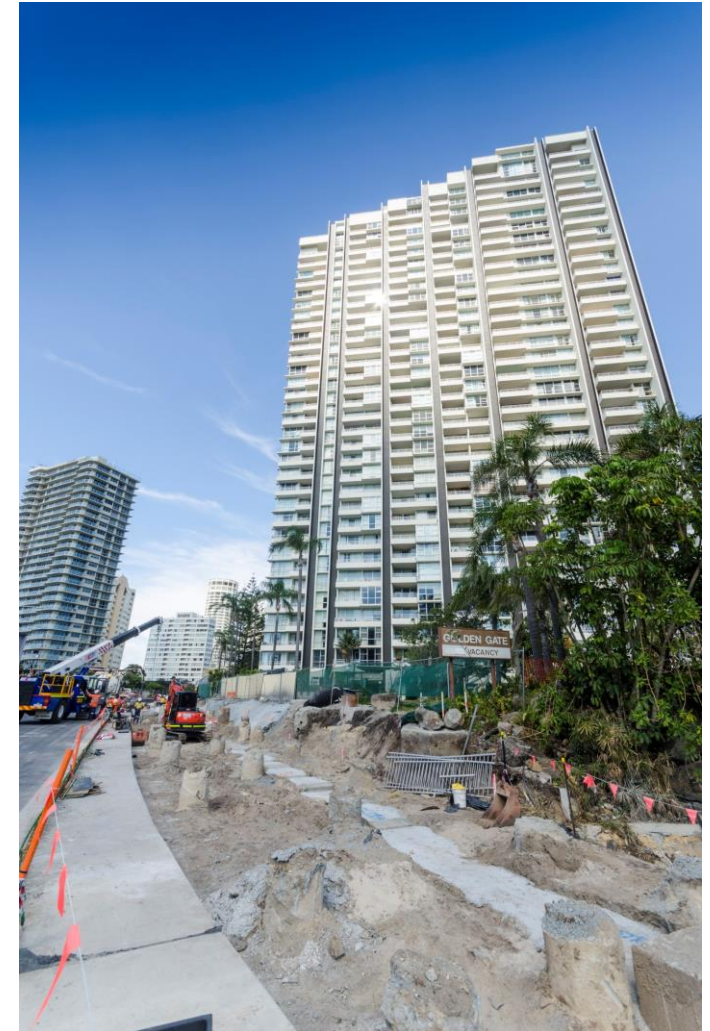
Stage 2 Project Director

Reference Design



Key Considerations- Time

- D&C Contract Completion by **28 February 2018** (5 ½ weeks before opening ceremony)
- Outline Program requested in EOI including key milestones and assumptions made:
 - Date design commences
 - Time allocated to design approval
 - Date site access is required
 - Testing & commissioning time allocated
 - Contingency available
- Can it be done?

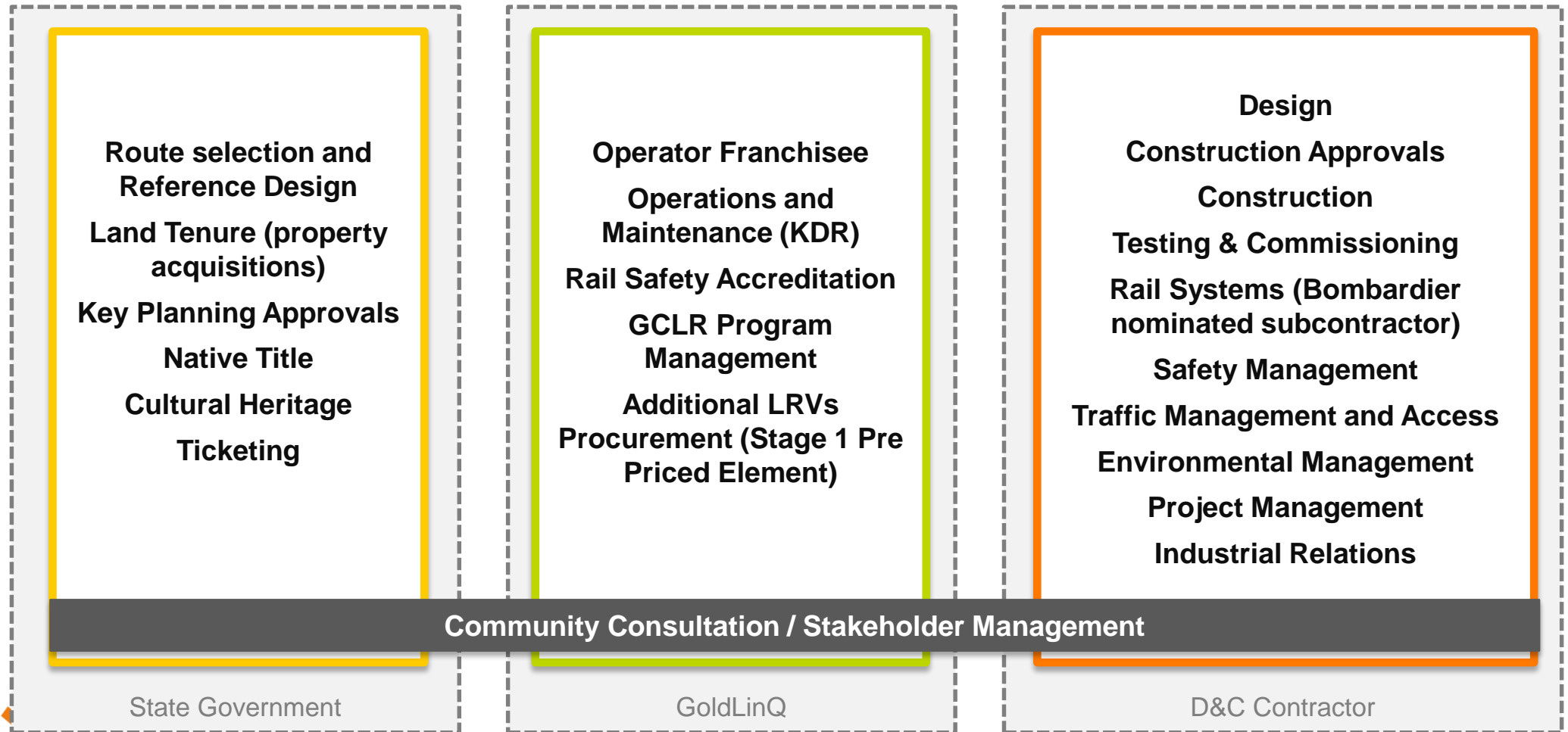


Other Key Considerations

- Existing Operations
- Environment
- Community Impacts
- Road Network
- Public Utilities
- Heavy Rail Interface



Project Scope Allocation



Key Rail Systems Subcontractor

- Bombardier was part of the D&C Contractor Joint Venture with McConnell Dowell for Stage 1
- Obvious advantages in keeping Bombardier systems and expertise for Stage 2, however not essential
- Bombardier Core Scope identified which are those scope items that it is desirable be kept with Bombardier including:
 - Signaling systems
 - Communications systems
 - Control systems

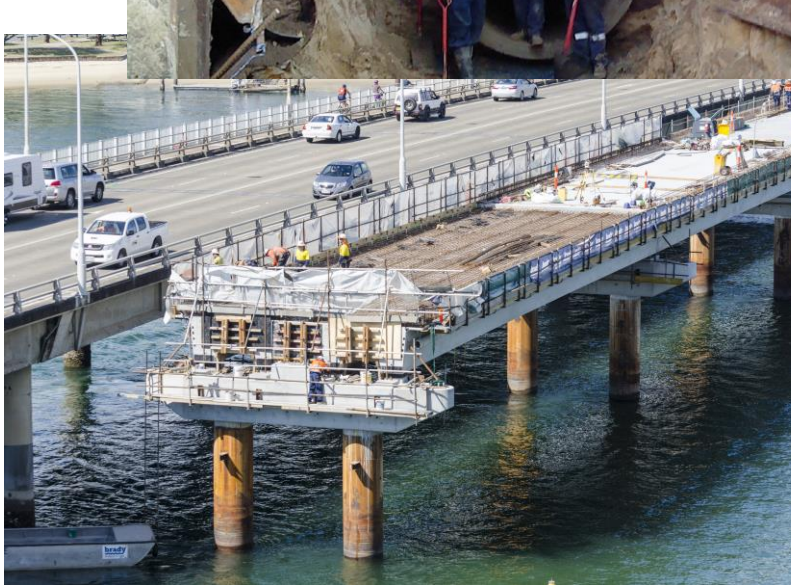
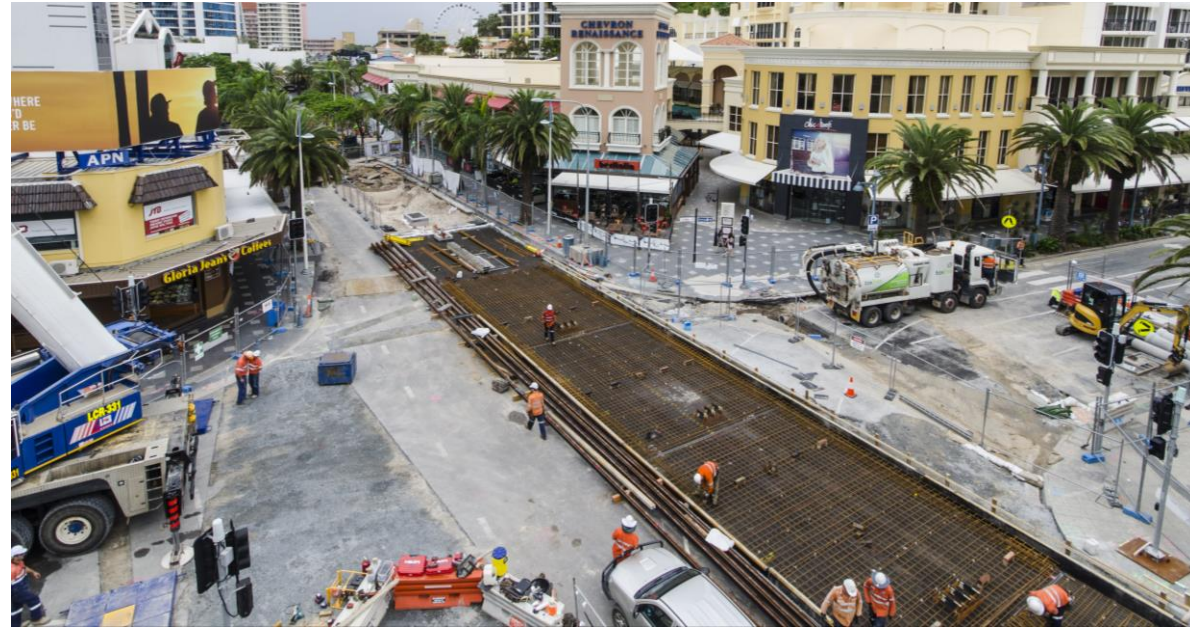
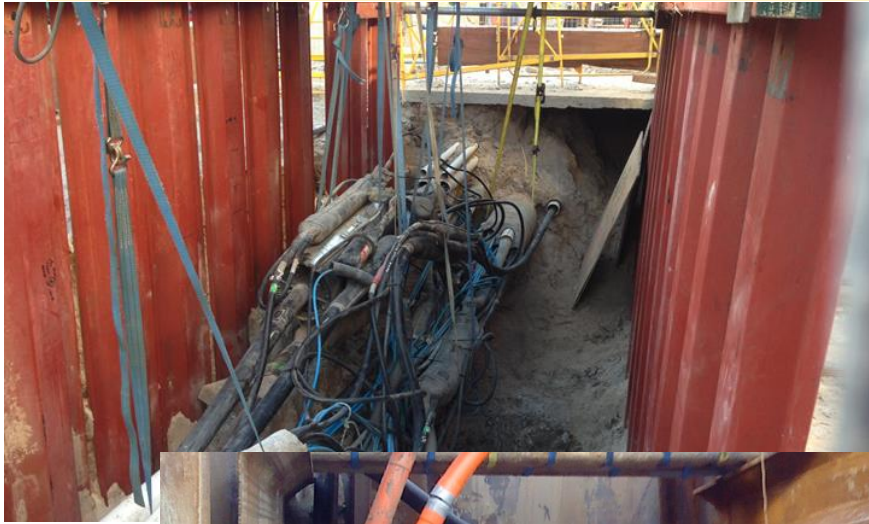


Key Rail Systems Subcontractor

- For a Proposal to be a conforming Proposal, Respondents must include **Bombardier Australia** as a subcontractor for **Rail Systems Core Scope**
- GoldLinQ to provide commercial terms and conditions and Bombardier offer for Core Scope
- Respondents are able to propose alternate Providers for the Rail Systems Core Scope as part of an alternate Proposal.
- GoldLinQ will facilitate an **interactive presentation** during the EOI process



Stage 1 Lessons



Local Industry Participation

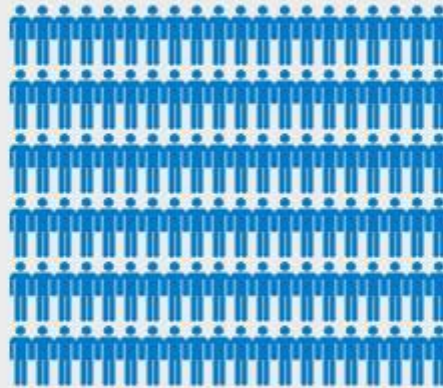
Local Industry Involvement - The Figures

Funding spent with local businesses for labour and materials.

530.1
million spent as of
1st April 2014

\$530.1 million spent with local businesses for labour and materials.

Average number of contractors on-site per day.



Average of up to 430 workers on-site each day.

Percentage of local goods, services and employees on-site.



95% of goods, services and employees locally procured.

Figures are correct as of April 2014.

Charter

BEHAVIOURS

THE BEHAVIOURS THAT WE VALUE ARE:

- Caring for each other and always making safety our highest priority
- Working together - one community, one project, one team, one success
- Having pride in our product and service and celebrate our achievements
- Displaying boldness, energy and passion in all that we do
- Earning and delivering trust and respect through integrity, delivery, empathy and openness
- Visible and active leadership at every level
- Reliability - delivering on our commitments
- Value the truth - challenge assumptions

OBJECTIVES

OUR OBJECTIVES ARE TO:

- Sustain a zero harm environment for our people, public, passengers and local communities
- Be on time and reliable in design, construction and operation
- Deliver a quality world-class product, services and image
- Provide economic and social benefits for our passengers, our community, businesses and project partners
- Demonstrate value for money for the State and community
- Achieve maximum potential of the system by encouraging people out of cars, into the light rail and promoting future connections to Helensvale and the Gold Coast airport
- Minimise environmental impacts and promote sustainable outcomes

STRATEGIES

TO SUCCEED WE:

- Think like a passenger: empower our people to improve passenger journeys, comfort and understanding and to promote public transport
- Are led by the end result - operator led
- Engage and communicate to achieve community ownership of the light rail system
- Utilise world class expertise and best practice in leadership, management, technology and operations
- Attract and retain quality people
- Focus on the long term view
- Achieve full integration - community, station destinations, transport providers and project partners
- Achieve the right balance in the hard decisions

Lindsey Alford
Probity Advisor, Argus Probity Auditors and
Advisors

Tender Probity – Principles and Issues

- Confidentiality
- Impartiality
- Conflicts of Interest
- Transparency of Process
- Accountability
- Value for Money
- Importance of Criteria / Assessment

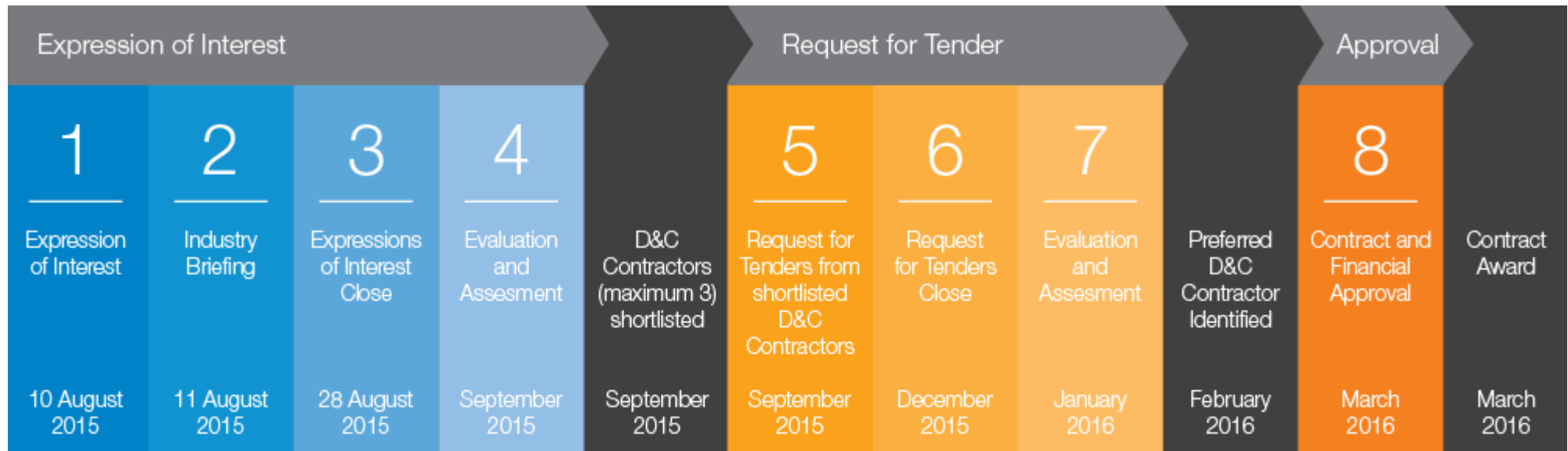
Probity Principles for the Tender

- Collusion or influence, Single Contact, Conflict of Interest
- Actual, perceived or potential
- Covers, for example:
 - Misuse of position, assets, relationships
 - Bias affecting impartiality
 - Undisclosed interests
 - Unfettered control
 - Employment loyalties
 - Gifts and benefits

Shane McDowall

Transaction Manager

Procurement Process and Timing



EOI Documentation & Data Room

	Invitation for Expression of Interest	Full Invitation for Expression of Interest and Data Room
Available to	Organisations who complete the online registration form	Contractors assessed as meeting TMR's Major Works Prequalification System (R5, B4, F 150 PLUS) AND Contractors intending to submit an Expression of Interest response
Available when	Monday 10 August 2015	Monday 10 August 2015
Access Instructions	Complete registration form. Invitation for Expression of Interest document will be emailed to appropriate organisations.	Complete registration form (including selecting the 'Data Room Access' box). Invitation for Expression of Interest document and Data Room access protocols will be emailed to appropriate organisations.
Registration Closes	14 August 2015	14 August 2015
Registration Form available at: www.golding.com.au/stage2		

Interactive Process

GoldLinQ will hold an interactive discussion with GoldLinQ, Bombardier Transportation, KDR Gold Coast and other parties as required to discuss matters related to the EOI on **Friday 21 August 2015**.

To attend the interactive discussion, Respondents are to register their interest by email to GoldLinQ at gclrstage2@goldlinq.com.au with the names of proposed attendee(s), by **no later than Monday 17 August 2015**. Limit of five attendees per Respondent group.

Please forward on any questions you'd like to discuss at time of registration.

Evaluation Criteria

- 1 Managed conflicts of interest
- 2 Organisational Accreditation
- 3 Project Appreciation
- 4 Experience and Capability
- 5 Financial and Commercial



Media

- All approaches from the media to be referred to GoldLinQ.
- Media protocol to be issued

Key Contacts / Information

Further information available on our website

<http://www.goldlinc.com.au/stage2>

Procurement (sole point of contact)

Shane McDowall – Transaction Manager

gclstage2@goldlinc.com.au

Probity

Lindsey Alford, Argus Probity Auditors and Advisors

alford@argusprobity.com.au

Questions

